

The  
**Restaurant**  
Group plc

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The Investment Association  
Camomile Court  
23 Camomile Street  
London EC3A 7LL

24<sup>th</sup> April 2019

Dear Sirs,

**The Restaurant Group plc**

We are writing to update you in response to the two resolutions which received a significant vote against at the General Meeting of the Company held on 28th November 2018.

Prior to the General Meeting, we had engaged extensively with investors throughout the Wagamama transaction and were pleased that the majority of our shareholders approved the acquisition and the associated rights issue. On 14th December 2018, we announced the successful conclusion of the rights issue and the Wagamama acquisition completed on 24th December 2018. We remain confident that the acquisition of Wagamama will create significant long-term value for the Company.

Following the acquisition:

- Allan Leighton, the previous Chairman of the Wagamama group, became a non-executive Director of the Company. As announced on 15<sup>th</sup> March 2019, it is intended that Allan will take over the role of Senior Independent Director following the 2019 AGM;
- our Chairman, CEO and CFO have met with several shareholders to talk through the integration of the Wagamama business;
- we further updated the market on the Wagamama acquisition as part of our Final Results announcement on 15th March 2019, and undertook extensive investor roadshows and

- on 16th April 2019, we published our 2018 Annual Report and Accounts which, among other things, contained an update on the progress of the Wagamama business.

The Board appreciates the feedback it has received to date and will continue its policy of proactive engagement with its shareholders.

Yours faithfully,

A handwritten signature in black ink, appearing to read "Debbie Hewitt". The signature is fluid and cursive, with a large, sweeping flourish at the end.

**Debbie Hewitt MBE**

**Chairman  
The Restaurant Group Plc**