

The Restaurant Group Modern Slavery Statement 2019

This document has been published in accordance with the Modern Slavery Act 2015 and constitutes the slavery and human trafficking statement for The Restaurant Group plc and its relevant subsidiaries for the financial year ended 29 December 2019, apart from Wagamama whose Human Trafficking & Slavery Statement can be accessed at: <https://www.wagamama.com/policies-and-reports>.

Introduction

As an employer and provider of goods and services we have a role to play in the fight against slavery, servitude, forced labour and human trafficking (**Modern Slavery**). The Restaurant Group plc (**TRG**) has a zero-tolerance approach to Modern Slavery of any kind in our operations and supply chain. We have a responsibility to prevent and detect exploitation and to influence and work together with suppliers and business partners to raise labour standards in our industry. Despite being a UK-centric company, component parts of the food we serve are sourced outside the UK and it is our responsibility to promote high standards of ethical behaviour across our supply chain.

Our business

TRG is a significant player in the UK casual dining market, operating over 650 restaurants, pubs and concessions and employing over 21,500 staff. Our brands include Frankie & Benny's, Chiquito, Coast to Coast, Garfunkel's, Firejacks, Brunning & Price and Joe's Kitchen, as well as a multi-brand Concessions business which trades principally in UK airports. As a responsible business, we recognise our obligation to ensure that our business activities are guided by the careful balance of the interests of all our stakeholders. For this reason, the company has established environmental and social policies and procedures as well as programs that protect and sustain the environment, workers within our supply chains and restaurants, and our consumers.

Supply chain purchasing model

Our product supply chains are extensive and global; we source over 8,397 products from more than 842 suppliers whose supply chains cover over 70 countries. We operate a centralised procurement model in which we have established strong relationships with food, drink and non-food suppliers. We require all of our direct suppliers to work closely with their suppliers, distributors, agents and producers to promote total transparency and knowledge of operations within our supply chain.

Our policies

Our Responsible Sourcing Policy confirms our zero tolerance approach to Modern Slavery in our supply chain. This policy is based on the Ethical Trading Initiative Base Code for labour practice and sets out our expectation for each supplier to thoroughly assess and ensure that all aspects of their supply chain are compliant. Our policy includes, among other things, the prohibition of slavery and human trafficking, safe and hygienic working conditions and payment of a fair wage. All direct suppliers are required to show compliance with this policy and to provide evidence of continuous improvement in worker welfare.

We require all our suppliers to have their own modern slavery related policies and monitoring systems and many are also required by law to make their own Modern Slavery statements.

New suppliers

We have a rigorous process for assessing new suppliers on their technical capabilities and ethical credentials. We do not engage with business partners, including suppliers, who do not meet our high standards.

Key members of our procurement team have been trained to identify the risk indicators of modern slavery and human trafficking in our supply chains.

Supplier Ethical Data Exchange (SEDEX) and ethical audits

All suppliers to the TRG Leisure and Concessions businesses are required to register with and complete assessment's within SEDEX. Following a review of the outcomes of these assessments ethical audits may be carried out. It is our policy that any suppliers who are deemed high risk, as identified by the SEDEX risk assessment score, undertake an audit within three months of being identified high risk. No suppliers were identified as high risk during 2019. We currently have 248 suppliers registered and linked within the SEDEX platform who supply to our business.

Our people

All our employees are paid by bank transfer and we don't allow payment to be made into third party bank accounts thus minimising the risk of forced or compulsory labour. We do employ family members, however, where possible we avoid this being in a direct reporting relationship and where it is their line managers HR are aware and monitor the situation.

Governance

The relevant heads of each business area such as Brand Managing Directors and the heads of the procurement, legal, property, finance and IT teams have responsibility for their department's compliance with our Responsible Sourcing Policy. All policies are approved by the board and are reviewed annually to assess their effectiveness for the future.

Assessment of effectiveness in preventing Modern Slavery

We will continue to keep under review new risks as they emerge and carefully monitor new suppliers and business activities. We believe in continuous improvement in the prevention of Modern Slavery and we will continue to review our ethical trading programme annually to ensure it reflects best practice.

This statement was approved by the Board of The Restaurant Group plc.

Signed by

**Andy Hornby**

Chief Executive Officer, The Restaurant Group plc

June 2020